Police Raid
Union in S. Africa

## Black Federation

 Is Blanmed for 4 Worhers' Deaths By Wrilliam Chibone














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## Kiosk

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tsid

## Lagos Campus Closed

 Lacos (AP)-The Nigeri-an police have bocked em-
tancos to the Uniul
 demonastrations in which three
students
Lere critically ijumred, Lagos radio reported.

## GENERAL NEWS

 tention under Prosident Roraild
Page
Reagan
Serext congressmen want to

 for cribicizizig ther praident's
arms control strateg. Page 3 .
. BUSALSS/FST
 to create Europe's' No. 2 semi.
conduccor compayy. Pue 1.
w Ford had recorad tust-quarren earnings that beat out he prof
its of Geaeral Motors and
Chyy ToOur Readers Because of the May 1 holi-
day. there will be fol Fridyy
issue of the IHT. Pubbication



## U.S. House Adopts Plan to Cut Trade Imbalance

| By Stuart Auerbach Washangam Past Serrice | hardh Democrat of Missouri, was approved by the house by a 218 214 roll call vote. | Republicans asserted that its passage would trigger a certain veio. <br> The victory on the House flaor | suce before the wite, Mr. Gepbardt said his amendment was needed to sten a decline in U.S. | goten it simply buisuse we are not credible," be said, "We are not demanding change." |
| :---: | :---: | :---: | :---: | :---: |
| of Represenatives namowly adopt. | The vole occurred as Prime Min- | gives Mr. GCophard's presidential | comperitiveness. He cevid thar bust | Whal we do is mme imporiant |
| ed tough trade language Wednes, | ister Yasuhiro Nakeasone of Sapan | bid a major boost cepocially in carly primary and caucus states | nessl leders and lasor cifrcils told |  |
| Ronala Reagan to realiate agyinst | ry to calm the anger in W2 | The heavy sewspaper and releri- | overseass because markels thete are | aboul." |
| leading tradin |  | sioncow | closed to U.S. products. |  |
| Japan Korea, West Gennamy, Tii- | icies He was scheduled to meet Mr . Reagan on $\mathrm{Thursday}$. | has entarnod his nome recogrition | He insisted that the United | force culs of 10 percent a year in |
| the immedxumat sponsored by | - Mr. Kc capan cimpaigned agiein'si | the packi of lesse-known Deno- | uruie to open 'wi theie maxixets. | adi yrpests of trie of the |
| Represenistive Richard A. Gep- | the Oephased proposal, and House | cratic | "We have asked for change but | See Trade, Page 2 |
| NEWS ANALYSIS |  |  |  |  |

U.S. Treasury Secretary's Policies Meet Growing Skepticism


How High the Yen, How Low the Dollar: Reagan Advisers Split

| By Leonard Silk |  |
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| Yos in Washington for his talks | rallyiug the next |
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| , lar exchange rate. |  |
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## In London, an Economy

 Outside the Tax Rolls





## U.S. Gets First Conviction for Iran Arms Sales

WASHINGTON - A coosesenvaive fundraniser. Carl Channell. plead ed guiky Wednecdsy toa criminal conspiracy charce and named Lieuten-
ant Colonel Oifrer L. North as a wo-conppiratur in a case linked to the
Iran-coura
Tbe charge



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A Walsh associante 2lso revealed pouncod Monday. did not depend
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Pice Virex Prand Ronamid Reagen and
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## In Sudan, Talk of the South's Secession Is No Longer Taboo

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## COMMUTE: London's Economy    and national health insurigher wen He discounted the      Sale enty every Monday, the me biree-bour train ride colotrendo     ondon construction market is <br> A typical commuter was Mark years.He asked thar his last for trame  <br> TVe been doing this for two ears because 1 cant find worl    misize widizize  

WALDHEIM: He Assails Meese
Natin mix


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 out his wrutine ativinise



A New Finding On Infant Death

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discussed the issue on television
recenty. The no hone very fact chat the subbject is said privately. ${ }^{-1}$ Now itis part of the ishing a federal system" Sucb a changed approact reproypects for Africa's largest counthe south growing he Suwessness Peo ple's Liberation Movement is fight In the latest major atroctity, it In the latest majjor atrocity, in


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vils summaned by police to th zillway sation boarded four cars sot sop ween formal peaces would not

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porting Rudoti Hess, Fitilers deputy, left the British
Military Hospital in West Bertio, returning Mr. Hess to

BAKER: Policies Elicit Skepticism as World Economic Grovoth Slows

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## © <br> UNIVERSITY DEGREE <br>  <br>  <br> einisuingin



YEN: Reagan Advisers Are Divided


Finnish Banker Hitand didecaminemenion

## To Form Cabinet

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Shamir Says Early Elections Possible





Lebanon Cabinet Meeting Postioned.
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For the Record




TRAVEL UPDATE
Airlines Asked to Iispect 900 Engines.








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RAID: Union Blamed for 4 Deaths


# $\underset{\text { Reagan Adviser Is Rebuked for Criticizing Arms Strategy }}{\text { Internatonal }}$ 

## Falwell Steps Up Control Of Balker's PTL Empire




## Soviet Embassy Plan Opposed in U.S.





## 'In Kuala Tumpur, a Party's Emopire

Critics Say Its 'Money Politics' Breeds Official Corruption By Michacl Richardson Inticrananoal Hercul Thardson
KUALA
LUMPU, Malay KUALA LUMPUR, Malaysia
Whkn the prime numise and
other Malay politicians fought 1 on other Malay yoliticians fought for
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 hotel. The United Mal.
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Uriuted Malays con the main Myalay control of most of
 company, a merchank bank, sube
stanting propery holdings and venturrs in manulfacuring urading
and in m minin.
For many Mayys this empire is soarree of pride, a symbol of ihei


When it comes to private jets, one show sets the standard.


See the Falcons at the Paris Air Show. June $11^{\text {th }} / 21^{\text {tt }} 1987$.


## Herald manemeribune.

## A Tale of Two Budgets




## Meese's Brave Stance



## Trash Without a Country



## Other Comment

The Cost of PLO Unity

 diviming shat unity has been restored after
lour years of bittere polemins bloody hostitity. Now the PLO mast contend
 shut down PLLO offices in Caino in angry Rut in the Arab statese that manuer most, be Isrecti hard-linest can takee comfort from She Agiers mesimg Pirime Mimintsr Yituak
 PLO radikals. Jordan bad earlier done the
same. Syria can be commed on to coninuve

The Loos Angeles Times.

INTERNATIONAL HERALD TRIBUNE
JOHN HAY WHINEY Chim


## The Zero Option Wouldn't Leave the West Uncovered


#### Abstract

 


An Asian-Pacific Trade Group Might Better Survive the Crossfire




## Glasnost: An Accident

Or a Rewrite of Marx?


## The Danger of an EC Snub to Türkey



To Nixon and Kissinger: You've Gone a Bit Too Far


## Even Menckien woould swoeeping indictment.









 Our negotiastors "meapst hold thai ground on these points" "you say. "No
dieal is betrer thon boa deal
can reach a good deal. for boold "dides. if


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it the poifical differences that lead
the use of those preapous. $\qquad$


Reuben's Tale: A Jump With General Taylor

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By Joseph Laitin


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GENERAL NEWS

## Reagan Loyalists in Foreign Service: Often Outspoken, Sometimes Competent


#### Abstract

  

\section*{Zimbabwe's Whites May Lose Parliament Seats}

\section*{By Sheila Rule} $\qquad$   slate. 1980 , wber Soutbern Rhode- In beamac independent and was

\section*{w Le se le 13}    The only quesions are wten ana how. Thie sumpension from Pariannes    nict with black nationalists He was sumpended difter he called Zimbabwes decision to impose  $\qquad$ 


## Enlightening Physics Failure

| By Malcolm W．Browne New Yark Times Service |
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## IN BRIEF

Pluto：Is It a Planet or an Asteroid？
Pluto Is It a Planetor or an Aster pant in te solar










Terminating Dangerous Pregnancies






 Reducing Risk of Cervical Cancer


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 A Fly in Lifesaving Spider＇s Clothing
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## CRUDE OIL TRADEIE

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## ©UPOND

## Toxicologist

（Registration Coordinator）

 This position will interface between

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The applican
The applicant must possess an advanced degree in industry or a maior research institute Nationatity open －languages appreciateil
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Directeur d＇un Hôtel de grande capacité situé à Paris
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The TP Fruance and Adminustrution will be locured in thes． Angeles and will travel approximuurty 55 per cent of the ime．The Compensibium to be offered will be in the ringe qualificuions sund e．periencoc of the successful cundidare．

Reples in conilidence stould be seal $10:$ Box No． 04495.
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# TURKEY INDUSTRY, FINANCE AND TOURISM 

Under the premiership of Mr. Turgut Özal, Turkey has gone through four years of major economic reconstruction. Standing at the gates of Europe, and with one of the highest growth rates in the industrialized world, it has recently applied for full EEC membership.

- TW rhar it has applied for full EEC menbership. period in $198 s$. Exports for the same period were SS. 9 billion. 1 Turkey, which scends ascride Europe and Asiz, is a Workers' remitrances have been steddiy falling, to be considered by irs furure pareners. It is abourt to become
the econonic the economic powerhouse of the southesst Mediverranean flank Mank
Many positive contribution to the EREC even in the willioulcural sector, and nor simply cake subsidies and handoucs. This is
realiy a rich realy a rich couny and we have plenty to ofter. We are noc industrialist
As the Turkish Premier, Mr. Turgur Özal, a proponent of
free trade sses: " free trade says: "We dori't want more aid, but we do want more trade
Since
Mr
starced to wurn the bidebound stare induscrial secoor upside down four years 2go, Turkey thas taken on a new, almost unrecognizable aspect, confounding many ousside che cour${ }^{\text {ny }}$ Turke manufacuring on a growth cyde in virtually all sectocs of schemes in the sourheast of the councty 2re completed, 2gricultural producrion is experzed to triple.
Last year, it had one of che bighest growth rates in the
world - 9.2 percent, compared co 6.3 percent in 1985 . It was wo highest in any OECD country This year the tageet is iust over 6 percent, and there is every hope this will be achieved inflarion bas been slashed from 100 percent in 1980 to a litrte over 30 percent lass year. By the end of 1987, it is hoped thas the raxe will be furcher lowered. Turks are well off 25 individuals; and uneanploymenr is hiew - more chan 25 million.
- The emphasis today is very much on exporrs - from toxriles to glass to machinery and agricultural produces. Xass year, exports were worch more chan $\$ 8$ billion, wich manu-
factured goods making up 75 percont of the value, During acturecs goods making up 75 percent of the vilue. Duaing
the firse ren months of last year, imports toceled juse over $\$ 9$ billion, less than one percent more than the corresponding
\$1.2 billion during the firss nine months of 12866
The financial secror, with more than so benks, has been going through 2 period of rescructuring and consolidation due to che culmination of non-performing loans - many to the sare induscrial sector - during the carly and mid-1930s.
Now being weaned into proficabiliny the banks are becom ing betrer managed and more internazionalized In order to boost the export trade, a strong emphasis is being pur on crade finance.
Turkey
Turkcy is forging abeed as an induscrial nation, and 2ceively developing its tourist industry, which is now the
lest developed in the Mediterranean ( 2 million visitors 1 ast year). The government recently embarked on 3 majo program to build and improve resorn facilities, especially on
the Aegean and Mediterranean cosstlines the Aegean and Mediterranezn coostlines
Mr. Ozal's free market policies have profound effect on restructuring the country. Since his clection in 1983, he has introduced free zons., pur sezre corporations under the microscops, ordered major invest-
ments in communications and transporarion infrostrucure, pur the squecze on poorly run banks and, most important tried to get a, dean bill of health from the international Monerary Fund and the World Bank as he pushes growith mates up and inflation down. In order to atcract more foreign investrment, viral in order rumbles along on ourdared rechnology, he has incroduced BOT - build-operate-cransfer - for big infrastracture projects BOT schemes include the second Bosporus Bridge, now nearing completion (a third bridge is to go ahead as
well), sorne themal power scations and a big tourist well), some thermal power scation development project.
Under the BOT sch
$\qquad$ the financing, operates the project and after a period o usually 15 yorrs, can sell off its share in the joins venture, probably to the local partrer.
One of the biggest boosts to manufacturing and the
economy is the 25 -year bilateral trade agreement signed with the Soviet Union in 1984. Under the deal, the Soviet Union

confroncation with its Greek neighbor in the Aegian. is the Turkash economic machine go poin the EEC coolly, and businessmen in Ankara and iscanbul and politicians munual undestanding abour what is best for the councry.
Mr. Nuh Kusculu, chairman of the Chamber of Commerce, commenoing influential iscrnbul Turkish arciudommence, commend the EEC, says the spinit of the original EEC agreement that gave Turkey assooiated med bership was nor rellly undersfood. "Now, since we did proper snudies after 1979, we undersund the crucial necessiry
A more ourspoken view cormes from the KOC industrial empire where vice president Mr. Tugrul Kudargobilik abruptly dismisses ill.informed forcign comment that Turks
are Ambs, saying: "We have boen living for dhe pasr four are Ambs, saying: "We have boen living for che pasr four the Treaty of Rome char gives us the ight to belong to dhe
will deliver 750 million cubic meeers of gas beginning larer whil deliver 7 rovilion cubic meers of gas beginning larer cheap energy. This amount will rise ro 6 billion aubic meters by 1993 and will be puid by offser trade - cicher servius such is consmuction, or manufartured or agricultural exsuch 2 c
ports.
Turkey
Turke .

EEC, but history itself also gives us the righr. Our crade and invesonent link depend on Europe, 55 percent of our raw
marecrials and imporrs come from Europe and we want to conomue this way."
Many Turkish businessmen are dismayed at the somewhat medieval image chat some Europeans have of Turkey. "We are certainly nor just ignorant peasanss," says one businessman. Tar.
major construction group, says: "Turkey's greatest mistake is allowing Europe nor to know ws and nor to realize our
porencial Europe can seve us in many ways and we con (Continued on page s)

# Which bank has underwritten 40\% of bond issues in Turkey? 



Turkey's capital market is growing fast. And as you can see, Iltisar Bankasi has been at the forefront of its development. We are the only merchant bank to be included by the Government in the syndicate of banks for the distribution of Bosphorus Bridge Revenue Sharing Certificates.
Not surprisingly, we are also the leading bank in domestic bond issues. We can provide almost every merchant
banking service you want in Turkey, from a complete package for project where we have a $10 \%$ market share.

Our branch network and our foreign exclange department have on-line real-time automazion, so we are always able to act quickly and efficiently
Whenever time is money, you'll find ktisat can put you ahead of the lktisat can put
competicion.

Maxisar
Turkey's Merchant Bank
Fir tiuther dequils please contad arthur Nölkime Assitrant General Atanager, Iktisiat limkishi.




A$\triangle$ NYONE who thinks exporting come from the of farmers where since time changed litrle badly our of dare. The coun ry has the fastest-growing
manufacturing sector in th manuficturing sector in the
Organization for Economic Cooperarion and Develop-
ment (OECD) and is ment (OECD) and is re-
garded $2 s$ having an induscrialized economy even though its per capita GNP is not much higher than $\$ 1,000$. First-cime visitors to Is-
canhul and Ankara are usually surprised by the buscling induscrial world they find with its growing private sector. Turkish industry consis-
tencly grows ar annual rates rencly grows ar annual rates
of more than 5 percent. grew by an estimared
9.2 percent in 1986, and by 6.3 percent in 1985. The 1987 crget is 6.4 percent. A glance 22 the structure
of Turkish industry reveals 2 paradox. Abour 60 percent of all manufacturing induscries are still owned by the stare (despite plans for some
privacizacion) and more than half of fixed capiral investment comes from the public and its new-found success at
exporting come from the
private sector. Most private $\begin{array}{ll}\text { vervate sector. Most private } & \text { main prop fore day be the } \\ \text { moser polici- }\end{array}$ ceally fanily groups, with the cextics. Turkes is the only
respler for which giants nearly all based in Isanbul Though chere are abour 15 major groups, the
KOC and Sabanci indussial mpires dwarf almost everyone else on the marker. Turkish industrial prod
acts are now remarkahly diversified The switch 2way from local marker orienceion to the export market in 1980 came at an opporture moment. Turkish producers sell more chan 2,000 indus-
trial goods ranging from notor vochides ro machincry, ceramics, glass, cement
and processed foods. Turand processed foods. Turkey's grographical position
and its relarively low labor costs give is is industries 2 comperitive edge in Middle Eastern and some
European markers The fead sector textiles. Aggin, the outside world still has not realized hows strong the Turlish texcile industry is. In 1985, Tur. rextile exporss, and has es tablished itselfo and the main supplier for the European

He EEC has recognized an-
nual growth quoras of nual growth quotas o
around 6 percent on average The biggesst on avexile pro ducer is the Sumerbank, now being reorganized by iss gen
eral manager, Mr. Ercan eral manager, Mr. Erkin TT Altinyildiz Sokitas and Mer Aucut Santral
tike like Sabanci and KOC the orher maxjor groups -
Anadolu Endustri Holding Anadolu Enduscri Holding
the Culurova Group, $Y_{3}$ shar Holding, to name a 2 few of the largess, -tand to have 2 finger in every sector from the automobile induscry of
food and drink and to tou food and drink and to toun
ism. All except AEH own 2 ism. Al accept AkH own
least ore bank Cukurova
owns three owns three.
None of chese is 2 s large ${ }_{\text {as }}$ None of chese is as large as Tuprss (che state-owne pectoleum marketing com-
pany) or TEK (the electric ity authority). Bur as suppli ers who have done busine with both the private and
public sectors in Turke confirm, there is a world o difference between the two Turlish industry has been
undergoing major and ofter

## OECD

difficult changes since around 1980, receiving only imited 2ssistance from the state. Demand bas been cu.
in the domestic mariket In nerest rares have nisen from 30 to 50 percent above infla ion - no cone quite knows whar banks charge for their borrowing - but it seems clear thar unili very recendy, funds were only avzilable at 70-80 percent, even if costs are now finally falling. to be conquered with liztle expertise (though it seems to have been quickly acquired) and with no export insurance facilitics. The m2jor assistance has been tax something GATT is presss ing Turkery to phase our, and nule thar the equivalent of up to 20 percens of export amings in 2 tivan's profir is
exempt of corporation max. In addition, many Turrsish privare sercos corporations complain aboart unfair
compecition from the sare somperation from the saricious parce increases for raw materials without regand to raarket condicions. Hiles of 66 per-
cent with no waning are not ent with no Waning are not
uncommor. And sate sector uncommon. And stare sector
raw marecials may be of doubrful quality or delivered ${ }^{\text {are }}$ I don't think Western businessmen appreciate the handicaps we have to work under every day," says the president of one large Ystan-
bui corporation. "If chey had bui corporation. "Ir they had
sudden power cuts, hureasuscratic interference, impossiblp high interest charges and a virtual absence of skilled 15 percent cxport tax rechate percent export tax rebate
didn't goo very far to offset the disadvanrages they Faced" But in spire of these difficulties, Turkish privere seccor industries have moscly
managed to live with the managed to live with the
turnaround of the 1980 s .
There have boen a few bank.


VISIBLE AND INVISIBLE TIES BETWEEN EUROPE AND ASIAMINOR GO SIDE BY SIDE
While a second bridge is under constuction over the Bosphorrus, BOTAS is laying on natural gos'

## The distinctive line of Akbank

"Most profitable private sector company in Turkey"

ASSETS

"Capital has boen increased to US $\$ 158.8$ million ${ }^{\text {as of March }} 1987$


Ak International Limited

[^0]AKBANK has shown a distinctive line in
AKBANK has shown a distinctave line in ranging in activities.
continuously AKBANK more than doubled its capital ty A 150.000000000 tha $\$ 66$ million) to TL 120.000.000.000 (US \$ 158.8
Still holding its position in Euromoney's list of top 500 banks, AKBANK has been recently appraised as one of the top 40
banks of the world hy return on equity and
assets.
However, tigures aren't all In its course of action, AKBANK ofters the full means of a leading bank in and beyond In addition to its branches and representatives in the world business center AKBANK owns the only Turkish tinancial subsidiary abroad -Ak International Lid. in
London In cooperation with Banque London In coopperation with Banque
Nationale de Paris, AKBANK has also founded a new bank in Turkey, ramely BNP-AK Bringing in international finance and benking lechniques to the country, BNP-AK
has successfully completed its first year of has succes
activity.

In short, AKBANK has proved to be the active bank ever growing and eve
accelerating in its distinctive line

## AKBANK

pipeline under the Marmara Sea,_tying two continents even closer to eoch other.

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mputing imier the 2

cent. The quargeed ar 32 perto bring is down to 20 percent. Consequently, the banks have concencraxed on
building up a sound base for trade finance, crucial for mestice expansion of industry ${ }^{\text {and }}$ Tgriculture.
Turkish banks are also
ing to recover from 2 math trying to recover from a rash
of non-performing loans and bad dobers, mainly incurred before the present governmenc administricio. For some cime now, there has
been a continuing shakeour of some of the weiker banks.
The most recent rescue The most recent rescue
opecraion has been wirh Tooperation has been with To-
bank, the teachers' bank, for canvasing would-be forcign promers: Tobank, which began operacing in 1959, is the sixth largest privare bank
Irs development has been Irs development has been
very much the brainchild of Professor Sait Kemal Mimaroglu, one of iss major sharenoldars. Tobank has porary trustecship of three ocher banks and an insurance group, while the Cencral several of which are parners, be standing in are said to Although Tobank's posi tion has caused concem in banking circles, it also illustrates the fundament
change being forced on do
more chan 10 million cur- are financing a lor of domes rent accounts at ies 930
branches, improved efficien. y is regarded by Mr. Ahmer irraing on the international yy is regarded by Mr. Ahmer side as wal.
Yivuz. depury execurive
Garanci has established a general manager, as a crucial
ingredient for profi rability ngredient for proitabian
and for the preservation of
its 20.25 percenr shate of
banking in its 20.2 pecrenr shate
banking in Turkey.
WWe have ro give promp
.
 Mr. Yavuz Ankara, ssanhiul threer regional compurer cen.
ters for the bank Abour 100 branches will be on line
soon, and by the end of the year there will be 200 han drag abour 80 percent of all
rinsactions. Ahour ATMs (automatic reller 50 chines) will also be installed As the bank is anticipat. ing 2 downum in deposit
flows, parcly because of low incerest raves and partly because of increased activity in public sector securioes, it is
developing new financial 2 c . tivitiss such 25 leasing. in-

## vestments funn zone banking. It bas also

It has also. intensified its intetnational operations,
making first encry inro ince-making girst entry inro inter-
naoonal
syndicared credit markers lass year when 2 $\$ 150$ million credir was raised in less than two
weeks, withour government weeks,
underwiiting - chis was 2 significant step forward.
With che prospece of EEC With che prospect of EEC
membership looming coser, membership looming coser,
Is Bank is aiming at closer Is Bank is aiming at closer
links wish ineernaional capinal markets and further development of scatc-of-the-art financing rechniques. national markets is also be ing placed by Garano Bankasi, primarily a receil bank
with 288 branches "W/e tos with 288 braniches. "We too are undergoing concinuous
change to keep abteast change to keep abteast
of developments," says of developments,", says
Mr. Solmaz Ayarslan, assis. Mr. Solmaz Ayarslan, 2 ssis-
cant generai manager. "We aimed at attracting forign
 the 2griculnural seccor. In
the past considerable on
phasis has been placed on phasis has becen placed on
the development of manu-
exchange deposirs, slightly
mote than $\$ 100$ million, note than $\$ 100$ million, real increase
Says
Mar. ncrease.
says Mr. Öngor: - W have in face increxsed our
depossit side a licte faser
than che average among he
ocher major banks." He adds char, mas ore banks." He the adds
in Turkew banks in Turkey to the few badired by
an internationally known
firm of act an internationally known
firme of accouncans (in this
case Peat. Marwick Mirchell cose Peat. Marwick. Mitcchell
and Co.), Garanti has imand Co.), Garannilitas paric-
proved is credihiliy
ularly on the inremaional scene.
sis tbe
C gins to lay down the ground guls, audicing of bank ac-
counts is now a controvesial ropic among banks, as it is
with with some of the bigger commercial and industrial groups. Turkey is nor very
sophisticared in chis respect (audiong) and we must
show our European col. show our European col.
leagues that we are willing
to leam," comment Also incernacionally au-
dited is Türk Eronani dited is Türk Economi Ban-
kasi (TEB), 2 relatively
small bank largely confinel
 to merchanr banking opera.
oions. A highly profosional
operation, it follows the operation, if follows the
munch vanuted "cuutious approach,", which seems ro be
the hallmark of successful the halrmark expansion in Turkey.
"We have a very select client base and we're mainly interested in internaoional
trade finance: we don't handie any medium or long tetm loans beyond
180 dars." 180 days," explains Mr. Hasan T. Colakoglu, one of
Turkey's shrewdest young bankers and adviser to the board "This is a ome span in which we can predict
chings. Beyond 180 days it is much harder as here we have 2 very rapidly changing situation, particularly with legislation," he says, adding chat the changes.

TEB has a paid.up capiral
TE 7.5 billion ( $\$ 10.6$ milof TL 7.5 billion (\$10.6 mil
lion). and its profirs were up by 35 percenr lass year. Wirh oral assecs of TL 39.8 bil.
lion ( $\$ 5.8$ million), net in-
 more than TI 2 hillion ( $s$ s.9 nillion).
We
Ware ost liquid broank in Turkey: we are always liquid and hehat
is the policy we like We is the policy we like We
could probably make more
could probably make more
moves by being less liquid
but we are in faut very con-
servarive," says Mr. Çola:
koglu explaining de bank's
koglu expla
philosophy.
ill never be firsy invo any
hing newe be first into any.
net too cul-
cing new. we're 100 cau.
ious," he mphasizes again
Ms,
Mr. Harun Pastanoglu,
ssistant general manager
Halk Bankasi
Galk Bankasi (People's
Bank) also strasses caution
but we are nor conserva-
but we are nor conservis
ive". Cormmenning on last
year's results which are
year's results. which are
bout to be released he said
bout to be released, he said
the bank had a very strong
performance and we are
probably now in first place
Turkey."
Halk was ceated in 1938
finance cooperative instiro finance cooperative insti-
uoons and small businesses. It has 645 branches. 14,000 employees and abour 350,000 customer accounts.
Last year it made oredits worth nearly TL 580 hillion ( $\$ 827.4$ million). This year
he figure will ise the figure will rise to T1 925
billion ( $\$ 13195$ million). billion ( $\$ 1,319.5$ million).
Mr. P2stanoglu explains how the bank works: "Basically we borroow from the Cencral Bank at 27 percent interest and relend to small. an $30-35$ percent." A medium-sized enterprise is one with from 5 to 25 wotkers. This year coop-
crative inscicutions will re. crative insciutions will re.
ceive TL 150 billion $(\$ 199.7$ million) credis, industrial companies TL, 200 billion ( $\$ 267$ million), developmen
(Continual on page 10)

## Similar Minds Think Alike

Similar minds approach situations from the same angle. Arrive at the same conclusions. See eye to eye on issues.



In turkey, Garant Bankast operates on the same wavelength as other forceful banks around the world.

We were, for example, the first big commercial bank to publish independently audited* financials - and are still the only one to do so.

That gives a clue to Garanti's aboveboard approach. We are one of Turkey's most liquid private commercial banks. We work with Turkey's top industrial groups. Our ratio of equity capital to total assets is the
For finher iuluemation
A.sisislant Ueneral Manager


Mr. Ithan Nebicisilut London ECAN 5 AX 151-12

Garanti has a 40-year reputation for conservative, cautious banking. We don't believe in quicksilver flashes in the pan.

So when we decide to expand our already flourishing international business, you know we aren't doing it on the edge. We're doing it because any like-minded banker would do the same.

## Textiles: Turkey's Star Exporter

Tbig business and be industry more than a hur big business and be- dred years ago. bigger. But success bees irs own problems As Tureds key's texile prod. As Tur. leamed to export, they have oun up against the kind of sun up against the kind of
protectionism abroad that Ptotectionism abroad that
Western staresmen have been celling them to discard at home.
Corton is king in the
Turkish rexrile world Turkish rextile world. Fot
many years Turkey has many years Turkery has
grown cotron, chielly in the grown cotron, chiety in the
Aegean region and the Cukurova plain around Adana. Plentiful raw supplies at home (Turkeys annual corton cop is zround 500,000 million tons a year) led to
the beginnings of a textile

## Filling the

T

## URKEY is generous- ly endowed wich ev.

 erytuing - excep co remain a substantial im porter well into the nextcentury. Over he last decade century. Over che last decade
it has imported an average of about 70 percent of its annual consumprion.
On February 10, Turkey took a step toward providin
for its own energ ind for its own energy needs
when the first unit of the 1.800-Mw Karakaya Dam on the Euphrares began to oper ate. The dam is one of severchat have already incressed the ourput of electriciry
from 28 million Kwh five years ago to around 38 mil lion $K w h$ in 1987. and will have to concinue Demand for eleccricity has grown by as much as 15 percent in 2 single year over
the lass decade Bur how is to continuc? As far as is to condinue? As ar as is very limired deposirs of oil. It already relies on coal im. ports. Lignire is che only fucl it possesses in abund apart from uranium
$\qquad$


#### Abstract

has been a less secious prob- lem than bad management ar home Two of Turkys 25 home Two of Turkey's three laggest texaik comparies went bust in the early 1980s and had to be bailed out by the government. They were typical of 2 large number of firms chat invest ed too much too tass without attention to the market The pacemakets have been companies such as A1tinyildiz (high-quality ready-to-wear), Mensucar Santral (bed linen and lin Santral (bed linen and lin- ings), Akin, Soktas, and ings), Akin, Soltas, and many ochers chat have put 2 premium on good managemenc The big The biggest management


 rumaround is being atrempt-ed at che state-owned Sumer-

## droelectric

| ve che most important. It rung, 1 port near Iskenof the deal. and new pping links wich the Fas <br> The government has also couraged the use of the nelectric projects. It says it had 70 applications, ht of them from corporans wanting to produce cir own elecricicity. It has cady signed 2 prorcol che building of 2 plant in arta with probable Chise participation. <br> Many of these are chal. aric $\mathrm{Kayscri}$, a consortium by Sweden's Asea and ses to build $2200-\mathrm{Mw}$ unground power station on Kizilimak River, a peto- of exteme sophistica. of extreme sophistica. and difficulty. But this |
| :---: |
|  |  |
|  |  |

Total Integration in Glass Industry.

| MAIN PRODUCTS GROUP |  |  |
| :---: | :---: | :---: |
| FLAT GLASS GROUP <br>  <br> - Sidetv Glasses (toughened limimited) <br> - Chuble surted mimars <br> - Insulating plass | TABLEWARE GROIIP <br> - Lead instal <br> - Hand madel machiny made tablewarn <br> - Fine purcelan <br> - Heat rexislant kruben \& lablewars <br> CONTANER GROLP <br> - Botlen i including alevere applicalion I <br> - dars | FBERGLASS GROUP <br> - Plastics reanfuncement fibri <br> - Polyesters <br> MATERIALS GROUP <br> - Soda ash <br> - Sodium brehomatr |

## Fourth Largest Glass Producer in Europe: ŞíŞE-CAM <br> The Group has grown into <br> Şise-Cam employs some

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no les than an intemational glas giznt. producing among other more convenuonal items.jumbo glass mething and manufacuring technologies. one-way. light-weight soft drink boutes mouth-blown. hand-cut fine stemware in lead crystal and special reinforcement tibers for advanced GRP processes.
6.000 people, and is total glass We are exporing ournes/year We are exporing our goods $\$ 170$ million worth of goods annually.
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#### Abstract

 from the privare sector the Öral govenment. Sumerbank's znnual num- oyer is around US $\$ 400$ mil oyer is around U.S. $\$ 400$ mil Mr. Tapan antrived, the corMr. Tapan arived, the cor- poration was living on Trea poration was living on Trea, sury subsidies of about TL 5 billion (\$7.1 million) 2 year Purcing an end to the subsidies, Mr. Tapan decided to look to. the marker instead He brought in marker re He brought in marker re- searceers and began an 2d cearchers and began 2n 2d vertising cmpaign with the slogisan I rampaign with the slogan realy love Sumercomers. He prublished the first carlog in the corpora ion's 53 -yast histary. From 2 RL 700 million


## Power


ciuse 2 rival local consor-
or by the cind
or and bacined by politioians in Ankara has emerged to challenge Ase2 This devel
opment bodes badly for the Opment boded Intemational companies with worldavide
repurations repurations carnot be ex
peced to waste time com pected to waste time com
pecing agzinst local factions on highly sophisticared pro jects

## .

fected worst delays have af
Corpotation of Canada's proposed $630-\mathrm{Mw}$ power Plant ar Akkuyu on the
Meditemnear AECI got 2 letter of intent ro go ghead with the power plant in au-
tumn 1983. But the deal wns numn 1983. Bur the deal wis about going nuclear and the Canadian government's anxiery about backing an in vestment of more chan $\$ 800$ million appasenty proved Although Turkey is rich in uranium, the govemmen line is that nuclear energy will not comc here for 2 anocher 15 years.

- Thomas Faulkner
( $\$ 812.4$ million)loss in 1983, Sumerbank last year. made ${ }^{2}$
TI 22 billion ( $\$ 31.3$ nil-
in lion) profic "We are satr-
ing to reap the haryest of ing to reap the harvest of
reorganization," says Mr. reorganizarion," says Mr.
T2pan, poinding out cbat productivity is expected to rise by 72 percent in the group's spinning actividies. Meanwhile, in a side-operation, Sumerbank has put one of Turkey's banknupe extile giants, Pekros, back
in me blek Sumetbank took over the ailing corpora-
cion at the government's request bur on 2 joint venture. basis Last year, it minde 2 profit of TL 4 billion ( $\$ 6$ million) and will eventually
be repivaized
Nor all te secoons probNor all the sectron's prob-
lemse can be correcced so essily. Many Turkish rexrile producers are small and can
probably never adapr to inprobably pever adkpr no intions. There is 500 much investment in comom spinning, 000 lirtle in cocton weaving and curcing and sewing -
thougt these are developing though
fast
The
The go government would
quality, and is nying to in

Banking
(Continued from page 9)
fund credirs TL 225 billion
( $\$ 228$ million), commercial
credirs TL 200 billion ( $\$ 267$
Tillion) and export credis double the 1986 allocation.
"We are now giving pref.
erential ureament to export
cedirs because the govem-
ment is exphasizing this
are2 and wanss to stimulate
more expors,". comments
Mr. Pastanoglu.
While some Turkish
banks are looking for niches,
orhers bave been busily re-
structuring. Yapi Kredi
Bank, which three years 2go was under considerable
stress through non-peifom


TOTAL CAPABILITY OFFERED AS YOUR TRADING PARTNER IN TURKEY

The istanbul-based EDPA is a malor intemational trading house backed by a powerful industrial group with a banking institution under its control
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of offering best import-export prospects to its business associates. of offering best import-export prospects to its business associates.

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 From GrOC
PIN abour che three key
industial sectors Mr．Vehbi Kai now bonoray the dramatic changes chat
chairman of KOC Holdings，hive been caking Flace in
 nominused F＇orld Busjinesmany
of the Year by the Internation． of the Yar by the Internation．
al Chamber of Commene at
their noth ongres Lust Febru． anar inth ongruss
any in Nev Delhi

| cee，is an exception．Ites de－ velopment began just before | Ricoh，Burroughs and Last year＇s curnover |
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| Ounding of the Repub－ | damually by |
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| story of the growth of mod | now been placed in 200 of the＂Fortune 50 |
| em Turkey． | 200 of the＂Fortu |
| With more tha | of top comp |
| panies in the group，KOC | world outside of |
| has incerests in almost every | Vehb |
| sphere of acrivity in Turkey． | now hono |
| tro | KOC Holding |
| turing to the travel | puts in a hard da |
| and，most recendy，banking． | the office，often is |
| It has operations in the | 12 hours．When spea |
| United Scares，West G | his carly days at the |
|  | grocery store and |
| has joint ventures chrough－ | of his empire from |
| out the world with bhe | modest beginnings |
| companies，including Gener－ | to cire cbe cxample of |
| al Electric，Ford，Fiar，Sie－ | successtul pioneering |
| mens，Goodyear and Ameri－ | preneurs who hive |
|  |  |
| wirh Toshibz．Hica | such es Ford，who |


 Mr．Timucin Sanalian，direce
roc，sees the new Free Trade ed by the Turkish govern． ment to boost exports and imports． wones is part of the overadl zones is part of the overall
government policy wo liber－
alize che conomy，encour－ age more inward investmens and develop the export mar－
ket．Turkey＇s geographical ket．Turkcy＇s geographical
position purs it in a prime position purs is in a prime
spor for commercial and m：nufacturing＂off－shore＂ operations．If is che narural
distribution center for cast
distribucion center for eass－ em Meditcranean countries．
southern Europe．the Bal．

A VERSATILE TEXTILE SUPPLIER YOU CAN RELY UPON

A name of distinction Turizish textile indistry AKIN TEEKSTIL produces $100 \%$ cotton． polyester－cotton，polyester－rayon
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AKIN TEKSTIL




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Hocel Exap Alund

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E9


ADVERTISING SECTION
chaiman and threce daugh． $\qquad$
Instiurionalism，profes
Onal managenent and the sional managencent and the
recognition of scxidad and cul． coognition of sixida and cul rural responsibibities by suc． cesstul busincssmen are that three basic principles
govem Mr．Kacis life． He told the members uf the ICC at their New Delhi Congress：＂The harmony of these principles has brough me

Turkish Capital Markets

## T

 HE first half of 1987 Over the last three years．azely by the Central Bankhas seen－maior ad． vances in Turkey＇s however，cealings have breap－races on bank deposics by 9 capind markers，as the gov－lending． ernment and Central Bank
try to provide the instiru try to provide the instiru－
tional underpinning for a fi． nantial system which．over
the next decade，will sustain the nexr decade，will sustain
a strong growit perfor．
mance by Turkish induscry． mance by Turkish induscry．
The first issue of com．
 soo million（S64 million）．
for Henkel Chemical．han－
dled by the Y2pi ve Kredi for Henkel Chemical，han－
ded by the Yapi ve Kredi
Bankasi on February 1o，is
 A monnh carlier che Cen－ mal Bank had introduced
Open Marker operazions．In Open Marker opecraions．In
December 1985 ．the Issanbul Stock Exchange had re－ opened along neei lines．On
April 2，1986．the Cenral April 2，1986，the Cenrral
Bank launched iss own TI． Interbank system，forn which it 3 ces as a broker．

## since ther it has used in－ creasingly sophisticated

rechniques to market Tres
sury Bonds，designed among
ortier things to encourage
other things to encourage
the growith of a secondary
merker One of the firss big
steps forward was he incro－
duction of
duction of an aucrioning sys－
tem for Treasury Bonds in
tem for Treasury Bonds in
May 1985，incended to help
esciblish a marker leetl for
interst rares which had pre－ incocst rares which had pre－

## govermmencal fixc

## These innovaiions in the moncy markers are taking

 place within $\alpha$ rimetable porgrammed by the goven． grammed by the govern．
ment and the Conral Bank． whose vice－governoc．Dr
Rustu Saraceglu his plaved Rusdu Sariciglu．has plaved
a key role in setang up the a key role in setrang
new instiariors．
The enphasis on moncy
markets is a cesult of the
markets is a cesult of the
belared incroduccion of real－
iscic interese rate policies in
1980. Unil then，Turbish
industrialiss never had to
worry abour funds．Banks
lent freely to induscry at
rates which were well below
inflation Much lending was
done inside groups．Even to－
major privare banks are
owned by industrial groups．


OESBANK
－7maze
master than the MF ．
mended New marker condinions
ncouraged some of the encouraged some onks to
smaller Turkish bank
türn back to the bond mar－ tuirn back to the bond mar－
ker as long as two ears aro． The way has beer largdy led
Erol Aksoy＇s Ikrisar Ban． by Erol Aksoy＇s likisar Ban．
kasi．However，lkrisar is now facing a a hallenge from some uf rhe largir bainks， which unril now have pre－
ferred to earn money more erred to eam money more expens．
loans．
Now， Kredid is bracing isself for a major entry into the finan－ dal market in whicb ir of leadership．
Signs chat cimes are op－
pormune for the expansion of portune for the expansion of the money markers ．were plentifil．in rhe first quarter of craissactions on the istan－
bul Sock Exchange cuining bul Stock Exchange runining
ar six or seven bimes whar at six or seven．imes whar
hey were last year and with bond issues remaining high．
As yer rbere is no sysrem of ceedir racing on the Turk－ ish market．The financial standing of firms is mons． ored by the Capial．Markets． Board in Ankara，which 2u－ charizes che issuing of bond
and commercial pajers． Though independent 2u： 2 fow．top exporting groups， the mirker．does lenow，as
great deal abour the siare of great deal abour che suire of
healch of mijio companies －or thinks it does However，Thé rask of canstustid savings mro in－ dusiry is poteritially a rishy ons with many firms known so have hicayy burdens of
bank ddcici in the short term． banks will probably be ex－ pecteofin practice to guaral． ree issiust they sell to the public The growth of a risk－
ralking sizable secondary raking sizable secondary
market is probably still sev． cral years away．

##  <br> स⿱⿱亠䒑女口⿱⿱亠䒑十纟



Construction Boom Seen as Boost to Economy

modeled itself on che Finn-
ish graur Finn.Stod, which
his carried sur more than has carned nut more chan
$\$ 1$ billiun worth of preezs
just over iss hurder with the just over its horder with the
Soviet Union under a similar Soviet Union und
long. ce dem deal.
Like che Finns, Mr. Ersu
is proud of the fact that is proud of the fatr thit
Gamma always completes its projetes on time, always an
cssentral
perequiste fo a contrast with the Suviet
Union. "Also we have never Union. "Also we have never
had a labor dispute in had a labor dispute in
30 years, which is a prety goond record."
"This is pocentially a bg
new market for us," tays
mik zill mis. giry that with tour notels and on
tel rescoration progect. Lasc year Gama had about $\$ 3(0)$ million of surtescics in hand, and profitablity rose by 70 petcent to TL
lion ( $\$ 5.7$ million). liun ( $\$ 5.7$ million).
It is invulved in many
ocher hord jevjetrs, regardocher hord jetujects, regard
ed as investment ineenrives under existing legistation
which permiss notel conwhich permits notel construction exp
deductible.
Gama, a private company
formed in 1957, used to be feels it might act as a financ uctive in the Middle East and ing casalyss for other institu-
Libya during the oil boom
tions in Japan and Bricain. dyys, but is now looking Although tbere has been $\begin{array}{ll}\text { nuore ta che domescic marker } & 2 \text { downrum in Middle Eas } \\ \text { where it docs a lor of special. } & \text { business (the Turks }\end{array}$ where it does a lor of special. business (the Turks ha
ized construction work, es- $\$ 20$ billion worth of con Ized construction wark, es- $\$ 20$ billion worth of con
perially in che energy field.
oracts over the last five Mr Ersu is critical of the years), Mr. Nureein Kocak,
hidding and finanting sys chaiman of the Turkish bidding and financing svs- chairman of the Turkish
rem in the construction in.
Concractors Associazion, berem in the construction in. $\begin{aligned} & \text { Contractors Association, be } \\ & \text { lieves that strategic funding }\end{aligned}$
$\begin{aligned} & \text { int }\end{aligned}$
 by the concractor seeking fi- wotk in the future With the nance for the client and nor help of financing from the enough time is left for the islamic Development Bank
actual construction," He places considerable concractors should be able to ger abour S10 billion worth importance on the recent
U.S. Eximbank funding op-
of new work in the next rwo

two years are needed if Tut-
 2pplicarion to ioin the EEC
An inefficient peasann-baser agricultural system may be got difficult For the Cinn
won Agriculcural Policy ru
mon absorb. However, the silu
tion is noc simply thought tess mechanizacion as pras
ticed in the 1600 . This ticed in the 1960 s. This
could lead to an unaciect could inad to an unaccupt small farmers into the and to social unres.
Ultimarely. in coming to grips wich agriculcure, Öal. with Dog min's help. is tack.
ling the most sensitive ind ling the most sensitive and
important part of his
nis.
 -Andrew Lycett

TO DEVELOP YOUR BUSINESS LOOK FOR A LEADER TURKEY. TREASURE OF AGRIBUSINESS


 and lorger bank in Turke
 ure Midde Easi.


 BA oldest and the larges
bank in



Zihni... the vital link in the Silk Rone. In 1986, Zihni accounted for almost a hird of Turkey's trade with the Peoples Republic of
China China This is just une example of Zhnirs strengh in over half a century of experience in trade and transportation. Zihni's strengh is built on its diverse business activities; Besides rade and transportation Zihni also offers tourism services and expertise in joint ventures.

## 






##  <br> 

MOERO MARTECH


Polly Peck International PLC has worldwide operational, sourcing and marketing areas strategically located in Europe, the Near and Middle East, the
Far East, the United Kingdom and the United States of America and is contiming to devop the international scope and balance of its activities.

POLLY PECK INTERNATIONAL PLC

Investing in Tourism or How to Enlarge the Welcome Mat

"We are after the mass
middle-class the charter groups and so On," declares Mr. Gülcekin
öskan, depury under secre tary of che Ministry of Cutzure and Tourism. "With
our 8.000 kilomeress of sons, we can offer every kind


## Auto Industry Focuses on Domestic Market



7 TÜRKiyE
Partner for Success in Turkeys Türkiye

## Halk Bankası

"Popular Bank of Turkey" Türkiye Halk Bankasi Turkish Banks and can be your partner for success in Turkey. Using your business concept as a primar resource, we can add our full banking services, experienced staff, representative offices, more than $\mathbf{4 0 0}$ correspondents and our well-running
partnership. We have done it before. If you ane partnership. We have done it before. If you are
planning to contact with Turkey. Come to the planning to contact with Turkey. Come to the
T. Halk Bankast. Together we can do it again.

## TÜRKIYE HALK BANKASI

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Comome


market. Reliant planned the is on the cards. Fias, Renault
factory and production 2s. and Ford all make tractors sembly down to che last nut no longer produced in their and bolt and it was said as
the time that Turkey gor a complere packaged "moto
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The experience Turksh auro makers acquired fron
the Reliant vencure enable the Reliant venture crabled
chem to develop furthes
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skills in glass fiber body pro
duction, and Otosi duction, and Orosan went on to make cabs for commer
cial vehicles. cial vechicles.
Because of underudiliza
ion of capacity, the truck and tractoo sectors are now in considerable difficulty. In 1085, minibus production was only 70 percent of ca-
paciry while that of tractors paciry while chat of uractor
fell to 29 percerts, and 2 ma jor ravionalization of the ag-
ticultural machinery sector
Esbank Sets Sights on Trade Financing Market
W
Mr. Adil UÜskīdarli, Es Mr. Adil Uskidaril, E
bank's depury general man
ager, was one exectuive who braved borh the cold and the vagaries of the telepbone
system to ry and arrange 2 system to cry and arrange 2
$\$ 1.2$ million letrer of credir with 2 Swiss bank as part of a Turkish rrade finance deal. Fifty percent of our cedits now trade financing," says Mr aì trade financing," says Mr ly witb the Ottoman Bank Trade Bank Thkish Foreign Trade Bank "Since 1980 and
the new emphasis on the new emphasis on exports, everyone is now crying
to gee on che forcign urade
business band business bandwagon." Last year Esbank's assets
almost doubled to TL 85.8 ments for grearbox produc-
tion, and had a virtual mo-
nopoly of the marker und chree years ago. Also highly
successful in the export field, in 1983 -84 it sold more than $\$ 25$ million . Worth of tráctor gears ro Ford of Europe despire stiff comperi-
The Turkish auro indusuy is not short of initiarive; with the right sapporr
and trechnology - it could meer export opportunities, nor only as a component
supplier, bur as a vehicle supplier, bur as a vehicle
producer, parricularly for the nearby Arab markecs As a poreniail member of the
EEC it also offers the major EEC it also offers the major industrialized European car
makers a massive new marmakers a massive new mar-
ket - porentially the biggest in Europe. Aune Hope

| ist master plan for che south. enn coast with three regional plans based on areas around Antalya, Koycegiz and Side. These three rouris development zones offer special incentives for forcign investors and their local partmers wbo can acquire land on 49 -year leases with extremely favorable financing (15 years credit for up to 75 percenr of the total investment). Other incentives in the package include cax-free holidays and orher fiscal benefirs. | with foreign partners include: Club Medirenanće, wich sites at Kusadasi, Foć, Goreme and Kemer, Bricish Pecroleum, with 2 chain of 10 motels, the Swiss group Conodex, with a hotel project at Burss, United Breweries of Denmark, with hotels at Cesme and Yasar, and the Belgian Unic Intemational, with a holiday village ar Ki ziltepe. <br> Many of the leading incernational names in the horel and tourist business are in- |
| :---: | :---: |
| Considerable emphasis is being put on upgrading existing harbor facilities for yachtsmen and consruacting new marinas. Two are being built at Kemer (Antealya). Other marina developmencs include Cosme, Kussadsi, Bodrum and Marmaris. Developmenr of facilities ar Datca, Fechiye, Kas and Side are being studied. In the coming season chere should be more than 2,000 berths available for visiting yachrsmen. | volved in new projects in <br> Turkey - ETAP, Meridien, Ramida, Filron and Sheraton Bricish Cominonwealth Shipping Co., Sanbak Development Co and Kumagaigumi Construction have a joint project to convert the Ciragan Palace inro a deluxe hotel in Iscanbul. Another conversion project involves the old university building near the Sheraton in Istanbul which is oo be managed by the Hong Kong horel group, Regent This is a joint venture with Iktisar |
| Majot tourist investments underway at the moment | Bank and Eska Consuruction company. |

 Ministry, emphasizes tbe importance of rourist earn ings, which last yea arriounted to $\$ 1.4$ billion, 2
slight fall over the previous
ele slight fall over the previous
year due largely to a drop in year due largely to a drop in
the number of tounists following the Amerrican raid on Libya and the Sovier nuclear plant disasier at Cherniobyl. Of the 2 million tourisss
bst year, he largest number, bst year, che largest number,
19 percent, came from West Germany, followed by BritGermany,
an with 17 percent
Lee Voysey
menss for gearbox producnopoly of the marker until
three years ago. Also highly

Enjoys the pride of having participated in the development of Modern Turkey
by performing construction, erection and fabrication services in

 Civil Construction, Mechanical, Eleatricas Modern Faborication Facilities for Watron-Tube Boilers widh Babcock and Wilcox USA License Bet Conveyors- Steel Construction


## How and with whom can you do business inTurkey?





## W\% $\quad \because$ TEMMOLOSY

Computing Fluid Flows Is Easier One Cell at a Time

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corpunters. But even that ap-
proch is is inadequate. What is needed, some phys-
icists have come to cell, collididing and radically new aperoveh to
mathematical moceling the recoiling according meehod by which compulers to rules programmed
are used to simulate and pre Guided by this vision, a strange new wing of theoretical physics
has yietded a way to completely sidestep the calculations that
 oathematical models known as cellular autiomata. A cellula utomaton is a large array of cells, bike the squares of a checker.
oard or the hexagons of a honeycomb, that can be projected On this lattice, dots On his lattice, dots hop from cell to cell colliding and mputer. From millions ow these nininute pinceraamionmed, in inioture water takess when in Ioow past a rock in a stream
These models, which are called automata becuuse they run iniature simulation of thes of motiverse In provereal physicists with fime are continuous or so physicists assume. In the simplified
world of oellular antomata, space is represeroed by the erid of cells. Io the real world, molecules can move frecly in antomata, tavel at only one speed.

- $\begin{aligned} & \text { Y ITMPOSING so many constrainss, these models seem at } \\ & \text { Girst to sacrifice the richness of the real world But they }\end{aligned}$
 calcuiation. And to.the surprise of some physicist, wey secm
work
'We're realizing that we don't need all these details that weve been worrying about all these years," said Brosl Hasslacher, a
physicist at LLos Alamos NNatoonal Laboraory. TTh reason peoplo are super-excited is that these skeletal microw severything. think weve juss begun to see mo powe ser especially useful for
Researchers say that the new models calculating flows around complicated shapes, ike the rear-view mirrors on tie sides of a car. shapes require many numbers to describe, making the calcula-
 be drawn onto the grid wit a computer grap peceated millions of -imes, cellular autiomata are especially well suied to a new breed of computers that perform parall prociss they break a problem Cray supercomputers are serial mackines. funey ed one at at time through a central processor. Parablel macuines avoid this botle neck by using
simultaneously.


Interest Rates


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## Madison Avenue Moves Into China








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Fraud Casts

## By Ferdinand Protrman



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## GOVERNMENT SECURITIES FUND

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Aporirda 27
Luvemborrs

Petrochemicals Turkey

Penta Dıs Ticaret Ltd.
Cumhuriyet Cad. No. 8/2 Elmadağ/stanbul-TURKEY $\quad 27996$ pnta r-26582 pena tr


## U.S. Indicators Rose in March, Paced by Shares



## CORUM <br> 


$\frac{\text { Businiss noumdup }}{\text { Philips Plans Share Issue, Reports } 42 \% \text { Rise in Net }}$

Philips Plans Share Issue, Reports $42 \%$ Rise in Net


Texaco's Profit Plunged by 64\% In First Quarter


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 ${ }^{\dagger}$ Ford Profit Soars $105 \%$ in Quarter


 Olivetti in Tallss
On Equity Sale to On Equity Sale to
Japonese Investors












Deutsche Bank to Get Tax Reimbirssement



 indusry'sown funds.
There is a mood of confidence in the curting centes and in the revail
trade which augurs well for 1987 . given no unforeseen developmens. the anicipated growth in che world economy, and coninuuedcoruperatio by producers. Demand ar he first though che movement of chis off-al of rough diamonds shrough the pipeline int rexail sales will have to becarefully assessed.
Group resulss for the year were good, norwithstanding the higher $\mathrm{rand} /$ dollar exchange rate at the year enc.
Record dividend
Total dividends on the deferred shares were increased by 45 per cent roa record 80 censs share. The dividend was 2.6 imes covered by earnings, compared with 3.3 t imes the previousyear.
million, were $\$ 51$ millions.at $\$ 1.847$ the previous year. Our shackpile is soundly and adequarely financed and

## Restoration of normal profitable trading in all sectors of the diamond industry


had hoped chat further initiatives vould soon follow but chat, alas, was not to be.

Abolition of apartheid Campaigning for che election to beheld in May for the White Chamber of Parliament suggestr that a larger
section of the electorate than had enerally been expetted has sud generaly been expected has swung athe view - which we have long
advoated - hat Governmenten pressahead with theabolition of the remaining vestiges of apartheid in order chat negoiations withour precondirions - ocher than incessation of violence - can beginona Africans io participare fainty all South Africans to participate fairly and fully Anche policical process, that offer and has an entrenched Bill of Rights We must hope chat the election will show that this view now has such an influencial measure of support among white vorers chat it will materially taciliate and accelerate reform.
Diamond Congress Last July a number of my colleagues Diamond Congressof diamond bourses and manufacturers in Te I Aviv, where we were able ro renew old acquaintances with many of the leading persoriatities and meet the younger generation in ihe diamond business, all of whom had played heir parn in bringing the industry 50 years. It was apprecriate that the congress should have beenheld in sracl which wasthe first centre to be hit, and perhaps the hardest hit, by he depression, and whose ingenuity concribured so much ro the subsequent recovery. Lsmel and the
other cutting centres, as well as he croducers, may be sure wat all of $u$. in De Beersand the CSO will conninue is play our full part in the mainuenance of prosperixy in che diamond business. The full Chairman's Smalement is coneained in the Annual Reporto the Company for the year ended 3lst December 1986 which was 29 h A pril 1987.
De Beers Consolidared Mines Liminied London Office Holbom Viadua, London ECIP IAJ


## A smooth landing in the private sector

In the privatisation of Bitish Airways Plc，Hill Samuel acted as financial adviser to the secretary of State for Transport

On his behalf we made the Offer for Sale in the United Kingdom and co－ordinated offerings in the United States，Canada，Japan and Switzerland．

Our wholly－owned subsidiary． Wood Mackenzie \＆co．Limited acted as joint lead stockbroker to the Offer for Sale，and makes a market in British Airways shares．侖

| HILL SAMUEL |
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| $\& C O$ |







Page 22



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## BOOKS



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## ART BUCHWALD <br> Ah, the Fees, the Fees




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